# Message Text

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**ACTION EB-07** 

INFO OCT-01 NEA-10 ISO-00 AID-05 CIAE-00 FRB-01 INR-07

NSAE-00 USIA-15 TRSE-00 XMB-04 OPIC-06 SP-02 CIEP-02

LAB-04 SIL-01 OMB-01 FTC-01 /067 W ----- 007825

R 081145Z SEP 75 FM AMEMBASSY TEHRAN TO SECSTATE WASHDC 3364 INFO USDOC WASHDC

UNCLAS SECTION 1 OF 3 TEHRAN 8795

E.O.11652: N/A TAGS: BEXP, IR

SUBJ: IRAN COUNTRY COMMERCIAL PROGRAM (CCP) FOR FY-76

REFS: (A) TEHRAN 616 (B) STATE 49909 (C) STATE 177168

1. SUBSEQUENT TO POST'S PREPARATION OF FY-76 CCP SEVERAL DEVELOPMENTS HAVE OCCURRED WHICH NECESSITATE REVISIONS IN REFERENCE A. THESE DEVELOPMENTS ARE: (A) GOI BUDGETARY CUTBACKS WHICH HAVE RESULTED IN POSTPONEMENT OF MANY GOVERNMENT PROJECTS; (B) GOI ANTI-INFLATIONARY ACTIONS WHICH HAVE REDUCED COMMERCIAL ACTIVITY; (C) INCREASED U.S. BUSINESS VISITOR/CODEL LOAD; (D) ADDED WORKLOAD FROM JOINT COMMISSION; AND (E) INCREASE IN PROJECTED TRADE MISSIONS, MOST OF WHICH ARE NOT RELEVANT TO CAMPAIGNS PROPOSED IN CCP. AS A RESULT OF ABOVE, BOTH OBJECTIVES AND ACTIONS ENVISIONED IN REFERENCE A MUST BE SOMEWHAT REDUCED; ACTIONS, IN PARTICULAR, WILL BE AFFECTED BY CONSTRAINTS ON COMMERCIAL STAFF'S ABILITY TO MAKE BROAD RANGE OF OUTSIDE CALLS AND OT ORGANIZE PROMOTIONAL ACTIVITIES.

- 2. REF A, PARAGRAPH 1-4, AS PREVIOUS.
- 3. REF A, PARAGRAPH 5, CAMPAIGN NO. 1, MAJOR CONSTRUCTION PROJECTS: UNCLASSIFIED

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A. CAMPAIGN MANAGER: LYNNE LAMBERT
B. CAMPAIGN STATEMENT: GOI PLANS SERIES OF MAJOR
INFRASTRUCTURE CONSTRUCTION PROJECTS, VALUED AT OVER \$15
BILLION, OVER NEXT SIX YEARS. RELEVANT CATEGORIES IN-

CLUDE ROADS, PORTS, HOSPITALS, RAILROADS, COMMUNICATIONS.
MANY PROJECTS AWARDED FY-75 WILL RECEIVE BUDGET AUTHORIZATION IN FY-76; IN SOME CASES U.S. FIRMS ARE PRIMARY CONTRACTORS; IN OTHERS, WHERE THIRD-COUNTRY FIRMS ARE PRIMARY CONTRACTORS, SIGNIFICANT OPPORTUNITIES IN EQUIPMENT SALES AND SUBCONTRACTS EXIST FOR AMERICAN BUSINESS. ANOTHER AREA OF OPPORTUNITY IS CONSTRUCTION MANAGEMENT; GOI AGENCIES WILL HIRE CONSULTANTS TO SUPERVISE IMPLEMENTATION OF MOST MAJOR PROJECTS. IF BUDGETARY SITUATION IMPROVES, ADDITIONAL ENGINEERING AND CONSTRUCTION AWARDS MAY BE LET DURING FY-76. SINCE ALL GOI PROCUREMENT IS TEHRAN BASED, PROMOTION OUTSIDE TEHRAN WILL BE MINIMAL. C. PROJECT OBJECTIVES:

- (1) \$30 MILLION INCREMENTAL U.S. EXPORTS, MOSTLY IN EQUIPMENT AND CONSTRUCTION MANAGEMENT.
- (2) 20 NEW FIRMS INTRODUCED TO IRANIAN MARKET.
- (3) 12 ADDITIONAL U.S. FIRMS EXHIBITING PRODUCTS IN IR AN
- (4) 15 NEW AGENCY OR JOIN XCTURE AGREEMENTS.
- (5) 10 TRADE OR TENDER OPPORTUNITIES.
- (6) 1 USIS-COORDINATED PROGRAM.
- (7) ADDITIONAL EXPOSURE OF RELEVANT GOI AND BUSINESS OFFICIALS TO US CAPABILITY AND KNOW-HOW.

### ACTIONS

# D. BY SEPTEMBER 30.

- (1) COORDINATE WITH US DELEGATION TO USIRJC IN DEVELOPING AGENDA ITEMS AND AREAS FOR FOLLOW-UP. (2) DEVELOP COMPLETE INFORMATION ON OPPORTUNITIES BY INTERVIEWING SELECTED GOI OFFICIALS AND BUSINESS-MEN ON CONTINUING BASIS.
- (3) COORDINATE POSSIBLE USIS PARTICIPATION (E.G., VIDEOTAPE PRESENTATION, SEMINAR, PRESS RELEASE).
  (4) RECRUIT FIRMS FOR RELEVANT TRADE SHOWS, INCLUDING MEDEX '75 AND MEDEX '76 AT TC AND TEHRAN INTERNATIONAL TRADE FAIR; MOUNT 1975 TEHRAN INTERUNCLASSIFIED

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### NATIONAL TRADE FAIR.

- (5) DEVELOP AND REPORT TWO TRADE OR TENDER OPPORTUNITIES. E. BY DECEMBER 31
- (6) CALL ON U.S. AND THIRD-COUNTRY FIRMS WHICH HAVE RECEIVED MAJOR AWARDS TO OFFER ASSISTANCE AND TO OBTAIN INFO ON EQUIPMENT AND OTHER REQUIREMENTS.
- (7) PREPARE INFORMATION KIT FOR BUSINESSMEN.
- (8) DEVELOP LIST OF POSSIBLE JOINT VENTURE/AGENT PARTNERS FOR U.S. COMPANIES.
- (9) DEVELOP AND REPORT TWO TRADE OR TENDER OPPORTUNITIES.
- (10) MOUNT OCTOBER 1975 TC SHOW ON MEDICAL EQUIPMENT.
- (11) INVOLVE IRAN-AMERICAN CHAMBER OF COMMERCE IN

CAMPAIGN.

- F. BY MARCH 31.
- (12) MOUNT USIS-COORDINATED EVENT.
- (13) DEVELOP AND REPORT TWO TRADE OR TENDER OPPORTUNITIES
- (14) MOUNT TC SHOW ON HOUSING SYSTEMS; HOUSING
- IS PARALLEL THEME WHERE SOME OVERLAP OCCURS.
- G. BY JUNE 30.
- (15) MOUNT JUNE TC SHOW ON MEDICAL EQUIPMENT.
- (16) DEVELOP AND REPORT TWO TRADE OR TENDER OPPORTUNITIES.
- (17) RECRUIT FIRMS FOR 1976 TEHRAN INTERNATIONAL TRADE FAIR
- H. BY SEPTEMBER 31.
- (18) MOUNT INTERNATIONAL TRADE FAIR.
- (19) DEVELOP AND REPORT TWO TRADE OR TENDER OPPORTUNITIES.
- (20) PUBLICIZE IRAN MED, TO BE HELD AT INTERNATIONAL FAIRGROUNDS NOVEMBER 1976.
- 4. REF A, PARA 6, CAMPAIGN NO. 2: EDUCATIONAL SYSTEMS AND TRAINING AIDS.

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INFO OCT-01 NEA-10 ISO-00 AID-05 CIAE-00 FRB-01 INR-07

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LAB-04 SIL-01 OMB-01 FTC-01 /067 W

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UNCLAS SECTION 2 OF 3 TEHRAN 8795

A. CAMPAIGN MANAGER - LANGE SCHERMERHORN
B. CAMPAIGN STATEMENT: THIS PRODUCT CATAGORY IS
SCHEDULED FOR CONTINUING INTENSIVE DIRECT PROMOTION IN
FY 77, FOLLOWING THE NOVEMBER 1974 EDUCATIONAL AND
TRAINING AIDS EXHIBITION AT THE TRADE CENTER. THE CATEGORY IS BEING EXPANDED TO INCLUDE EDUCATIONAL SYSTEMS,
SOFTWARE AND MORE SOPHISTICATED HARDWARE, AND FACILITIES
DESIGN (COMPLEMENTING MAJOR CONSTRUCTION PROJECTS) TO
TAKE ADVANTAGE OF THE GOI'S INTEREST IN MEETING THE
RAPIDLY INCREASING DEMAND FOR SKILLED AND SEMI-SKILLED

### LABOR.

- C. PROJECT OBJECTIVES:
- (1) COORDINATE WITH US DELEGATION TO USIRJC IN DEVELOPING AGENDA AND FOLLOWING UP ON DECISIONS TAKEN IN COMMITTEE ON MANPOWER AND TECHNICAL ASSISTANCE AND SCIENCE, TECHNOLOGY AND ECUATION.
- (2) DEVELOP DIALOGUE WITH PLAN AND BUDGET ORGANIZATION AND LIAISON WITH IRANIAN DELEGATIONS TO JOINT COMMITTEES OF THE USIRJC REGARDING THE GOI'S OVERALL MANPOWER AND TRAINING AIMS.
- (3) DEVELOP 6 TRADE OPPORTUNITIES IN THE
- GOVERNMENT SECTOR.
- (4) DEVELOP 10 TRADE OPPORTUNITIES IN THE
- PRIVATE SECTOR.
- $(5) \ PUBLICIZE \ NEW \ PRODUCTS \ THROUGH \ USIS \ AND/OR \\ UNCLASSIFIED$

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#### NEWSLETTER.

- (6) STAGE EDUCATIONAL SYSTEMS TRADE SHOW, NOVEMBER 1975.
  - (7) STAGE TRADE MISSION SPRING 1976.
- (8) OBTAIN WORKING LIST OF US COMPANIES QUALIFIED TO ADMINISTER IN-COUNTRY VOCATIONAL TRAINING.

#### ACTIONS

- D. BY SEPTEMBER 30
- (1) COMPLETE LIST OF US FIRMS QUALIFIED TO ADMINISTER IN-COUNTRY VOCATIONAL TRAINING (APART FROM US GOVERNMENT MISSIONS).
- (2) COMPLETE FOLLOW-UP FROM FIRST ROUND OF JOINT COMMISSION COMMITTEE MEETINGS (HELD LATTER HALF FY-75 AND FIRST QUARTER FY-76).
- E.BY DECEMBER 31
- (3) DEVELOP AND REPORT 4 TRADE OPPORTUNITIES IN THE PRIVATE SECTOR.
- (4) MOUNT NOVEMBER 1975 TRADE CENTER SHOW ON EDUCATION SYSTEMS.
- (5) WORK WITH USIRJC COMMITTEES ON CONTINUING AGENDA ITEMS.
- (6) OBTAIN PARTICIPATION ON EDUCATIONAL FACILITIES FOR HOUSING AND BUILDING TRADE SHOW, WINTER 1976.
- F. BY MARCH 30
  - (7) FOLLOW-UP ON TRADE SHOW.
- (8) DEVELOP AND REPORT 6 OPPORTUNITIES IN THE GOVERNMENT SECTOR.
  - (9) PUBLICIZE 5 PRODUCTS OR COMPANY SYSTEMS.
  - $\left(10\right)$  MAKE CALLS ON 5 GOVERNMENT OFFICES.
- (11) USIS-COORDINATED EVENT (PHOTOGRAPHIC FACILITIES EXHIBIT, BOOK PROMOTION, ECT.).
- G. BY JUNE 30
- (12) MOUNT US TRADE MISSION AND/OR SALES SEMINAR IN

### CONJUNCTION WITH TRADE CENTER/USIS.

- $\left(13\right)$  DEVELOP AND REPORT 6 TRADE OPPORTUNITIES IN THE PRIVATE SECTOR.
  - (14) OFFICIAL EMBASSY RECEPTION.
- (15) OBTAIN PARTICIPATION FOR TEHRAN INTERNATIONAL TRADE FAIR, SEPTEMBER 1976/ OR SPECIALIZED FAIR. UNCLASSIFIED

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 $5.\ REF\ A.\ PARAGRAPH\ 7,\ CAMPAIGN\ NO.\ 3,\ AGRIBUSINESS,\ IN-$ 

CLUDING FOOD PROCESSING AND PACKAGING

A. CAMPAIGN MANAGER: DAVID E. WESTLEY

B. CAMPAIGN STATEMENT: THE DEVELOPMENT OF THE AGRICULTURAL SECTOR OF THE ECONOMY HAS LAGGED BEHIND OTHER AREAS AND REMAINS A MAJOR PRIORITY IN IRAN'S 5 YEAR PLAN DESPITE CUTBACKS IN THE PLAN.

C. PROJECT OBJECTIVES

- (1) 30-40 FIRMS INTRODUCED TO IRANIAN MARKET.
- (2) 15 NEW AGENCY AGREEMENTS CONCLUDED.
- (3) 30 NTM FIRMS EXHIBITING IN IRAN.
- (4) 10 NEW TRADE OPPORTUNITIES.
- (5) 3 JOINT VENTURE OPPORTUNITIES.
- (6) \$5 MILLION IN INCREMENTAL SALES.

#### ACTIONS

### D. BY SEPTEMBER 30

- (1) FOLLOW UP ON CONTRACTS FROM JUNE 1975 FOOD
- PROCESSING AND PACKAGING TRADE CENTER SHOW.
  - (2) ARRANGE FOR MARKET RESEARCH IN AGRIBUSINESS

AREA COMPLEMENTARY TO EXISTING RESEARCH.

- (3) DEVELOP INFORMATION ON MAJOR PROJECTS IN AGRIBUSINESS AREA THROUGH VISIT TO GOVERNMENT OFFICES.
- (4) FOLLOW UP ON AGRICULTURAL COMMITTEE MEETING OF US-IRAN JOINT COMMISSION.
- E. BY DECEMBER 31
- (5) MOUNT MAJOR US PARTICIPATION IN SPECIALIZED AGRICULTURAL FAIR.
  - (6) ORGANIZE ONE BETWEEN SHOW PROMOTION.
- (7) DEVELOP AND REPORT ON 3 TRADE OPPORTUNITIES AND ONE INVESTMENT OPPORTUNITY.
- F. BY MARCH 31
- (8) FACILITATE RECRUITMENT OF US CONSULTANTS TO

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UNCLAS SECTION 3 OF 3 TEHRAN 8795

WORK WITH APPROPRIATE GOVERNMENT OF IRAN MINISTRIES ON KEY AGRICULTURAL PROJECTS.

- (9) PROMOTE VISIT TO US OF KEY IRANIAN GOVERNMENT
  OFFICIALS/BUSINESSMEN TO ATTEND THE JANUARY 1976
  NATIONAL EXPOSITION FOR FOOD PROCESSORS IN SAN FRANCISCO
  AND/OR CALIFORNIA AGRICULTURAL EQUIPMENT SHOW IN FEBRUARY.
- (19) HOLD EMBASSY RECEPTION FOR VISITORS TO US TRADE SHOWS NOTED ABOVE.
- (11) DEVELOP AND REPORT ON 3 TRADE OPPORTUNITIES AND ONE INVESTMENT OPPORTUNITY.
- G. BY JUNE 30
- (12) ORGANIZE 2 BETWEEN SHOW PROMOTIONS.
- (13) FEATURE AGRIBUSINESS THEME IN ISSUE OF EMBASSY COMMERCIAL NEWSLETTER.
- (14) REVIEW AND UPDATE AVAILABLE INFORMATION ON AGRIBUSINESS.
- (15) DEVELOP AND REPORT ON 3 TRADE OPPORTUNITIES AND ONE INVESTMENT OPPORTUNITY.
- 6. REF A, PARAGRAPH 8, CAMPAIGN NO. 4: UNCHANGED. UNCLASSIFIED

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- 7. REF A, PARAGRAPH 9, CAMPAIGN NO. 5: UNCHANGED.
- 8. SUMMARY OF AVAILABLE PERSONNEL RESOURCES: (PER REF B ONLY E/C SECTION PERSONNEL AND TC PERSONNEL ARE INCLUDED; SINCE FY-76 IS 15 MONTHS; CALCULATIONS ARE BASED ON 250 DAYS PER YEAR PER EMPLOYEE)

1450

PERSONNEL CATEGORY NO. EMPLOYEES MAN DAYS

FSO - EMBASSY 7' 1750 - TRADE CENTER 3 " 750 FSL (PROFESSIONAL) - EMBASSY 6 "

- TRADE CENTER 3 750

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CLERICAL - FSS 4' 1000

- FSL 2 500

- FSL-TC 2 500
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TOTAL 6700

DOES NOT INCLUDE POSITION REQUESTED, BUT NOT YET APPROVED.

" INCLUDES MRO

"' INCLUDES 200 DAYS FOR FSL POSITION APPROVED BUT NOT YET FILLED

9. SUMMARY OF RESOURCE ALLOCATION

A. MAN DAYS FSO FSL PROF. CLERICAL

1. PRODUCT CAMPAIGNS '

 1.1 CONSTRUCTION
 60
 50
 40

 1.2 EDUCATION
 60
 50
 40

 1.3 AGRIBUSINESS
 80
 50
 50

 1.4 NUCLEAR ENERGY
 50
 5
 10

 1.5 ENERGY SYSTEMS
 20
 5
 10

'TC CONTRICUTION COVERED UNDER TRADE EXHIBITIONS.

MAN DAYS FSO FSL PROF. CLERICAL

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2. JOINT COMMISSION 108 10 75 3. GENERAL TRADE PROMOTION 100 60 20 4. MARKET RESEARCH 250 5 10 

 5. BUSINESS VISITORS
 620
 250

 6. CERP REPORTING
 120
 150

 200 80 7. WTDRS 15 200 180 10 180 70 8. ADS 9. TO'S AND TENDERS 20 50 20 10. TEHRAN INTERNAT'L TRADE FAIR 80 10 11. OTHER IRANIAN EXHIBITIONS 20 20 12. TRADE CENTER OPERATIONS 350 750 500 13. ROUTINE CORRESPONDENCE 35 170 14. TRADE MISSIONS 95 40 90 15. CCP 7 0 2 16. PETROLEUM/PETROCHEMICAL 180 20 17. NON USIRJC OFFICIAL VISITORS 50 20 18. ECONOMIC/SCIENCE REPORTING 150 90 19. COMMERCIAL LIBRARY 5 10 123 20. MISCELLANEOUS 15 5 10

TOTALS 2500 2200 2000

## 10. SUMMARY OF DIRECT COSTS'

PRODUCT CAMPAIGNS TRAVEL REPRE- PRINTING TOTAL SENTATION AND MAILING

 1.1 CONSTRUCTION
 \$ 150
 \$ 200
 \$ - \$ 350

 1.2 EDUCATION
 300
 200
 400
 900

 1.3 AGRIBUSINESS
 700
 500
 400
 1600

 1.4 NUCLEAR ENERGY
 300
 200
 - 500

 1.5 ENERGY SYSTEMS
 - 100
 - 100

TOTALS \$ 1450 \$ 1200 \$ 800 \$ 3450

'EMBASSY ONLY; EXCLUDES TRADE CENTER

TOTAL COSTS MENOTIZED:

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TRAVEL \$14,436" PLUS \$1,450 EQ \$ 15,886

REPRESENTATION \$3,750" PLUS \$1,200 EQ \$ 4,950

PRINTING AND MAILING \$2,643" PLUS \$ 800 EQ \$ 3,443

OTHER (SUPPLIES, \$21,833 -- \$ 21,833

SUBSCRIPTION, PHONE, ETC.)

TOTAL \$ 46,112

" BASED ON 40 PERCENT POST PROGRAM BUDGET FOR FY-75 PLUS 25 PERCENT FOR FIFTH QUARTER IN FY-76 PLUS 25 PERCENT INFLATION FACTOR. MIKLOS

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